

# European Initiative

for the exchange of young officers inspired by Erasmus


**The  
Initiative**

**Erasmus  
Militaire**

**Implementation  
Group  
at a Glance**

**EMILYO**

**Military  
Erasmus**



The screenshot shows the EMILYO website homepage. The header features the EMILYO logo on the left and the text "European Initiative for the exchange of young officers inspired by Erasmus" in large blue letters. Below this is the subtitle "EMILYO – Military Erasmus – Erasmus Militaire – The Initiative". A navigation bar includes links: Home, About the Initiative, Lines of Development, Documents, Mobility Offers & Multiplier Events, BOEI in EU, Calendar, IG Honorary Members, and RSS. A dropdown menu under "Documents" is open, showing options: Approved Meeting Minutes, Other Documents and Reports, Temporary Documents, Pictures, Logos, and Templates. A yellow arrow points to the "Temporary Documents" option. Below the navigation bar is a large photo of a group of people at the "60th Implementation Group Meeting (20) 21-22 November 2023 – NDAL / Riga / LV". To the right of the photo is a text block titled "60th Meeting of the Implementation Group" describing the event. Below the photo is a section titled "Activities and Publications" with links to "Scientific Publications" and "Exchange Experience". Further down is a "Useful Links" section with links to EMILYO Facebook and EMILYO LinkedIn. A blue box with yellow text is overlaid on the bottom right of the screenshot, containing two bullet points.

**European Initiative for the exchange of young officers inspired by Erasmus**

**EMILYO – Military Erasmus – Erasmus Militaire – The Initiative**

Home About the Initiative Lines of Development Documents Mobility Offers & Multiplier Events BOEI in EU Calendar IG Honorary Members RSS

IMAF & EUMACS EUMSSF 7th CSDP Olympiad 2024

Approved Meeting Minutes  
Other Documents and Reports  
Temporary Documents  
Pictures  
Logos  
Templates

**60th Implementation Group Meeting**  
(20) 21-22 November 2023 – NDAL / Riga / LV

**60th Meeting of the Implementation Group**

The 60th meeting of the Military Erasmus (EMILYO) Implementation Group (IG) took place with some 70 IG members in Riga at the National Defence Academy of Latvia from 20-22 November 2023. Participants informed about past and upcoming events and among other LoD-sessions, LoD-19 (logistics) had its first regular meeting. The IG Chair informed the group about the past ISOMA and EUMACS conferences, where EMILYO had an important role. Based on the EUMACS 2023 conclusions, EMILYO aims at an

**Activities and Publications**

- Scientific Publications
- Exchange Experience

**Useful Links**

- Link to EMILYO Facebook
- Link to EMILYO LinkedIn

This platform was created in support of the Erasmus (or in other words: "Military Erasmus") initial military education and training institution possibilities for quantitative and qualitative students and personnel.

- All the documents – presented during this 61<sup>st</sup> meeting – are available on the EMILYO homepage until the next meeting (mainly as pdf-documents) → folder: "Temporary Documents"**
- Exception: documents with personal data (e.g.: list of participants)**



# Contents of the Briefing

<b>How ....</b>	<b>and why the Initiative began?</b>
<b>Who ....</b>	<b>is involved in the Initiative?</b>
<b>What ....</b>	<b>are we doing?</b>
<b>Cui bono?</b>	<b>Who benefits what?</b>
<b>Future ....</b>	<b>Developments</b>
<b>Vice IG Chair ....</b>	<b>Support information</b>

# Aim of the Briefing

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### Aim

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- **Information** about the work of the Implementation Group (IG)  
*“European Initiative for the exchange of young officers inspired by Erasmus”*
- in order to **reach the common goal**  
(issued by all EU Ministers of Defence)



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# How it began (Nov. 2008)

## → Declaration of EU MoDs



**Establish an Implementation Group (IG) for the**  
*„European initiative for the exchange of young officers inspired by Erasmus“*

**Goals: Increase interoperability & “harmonise” EU Basic  
Officer Education – thus, promote a  
“European Security and Defence Culture”**

**Source:** Council of the European Union, Council Conclusions on the ESDP, 2903<sup>rd</sup> External Relations Council Meeting. Brussels. 10<sup>th</sup> and 11<sup>th</sup> November, 2008.

# How it began

## First & latest Meeting of the Implementation Group

February 2009:  
**1<sup>st</sup> IG meeting**



**Meanwhile  
(Nov 2023):  
60<sup>th</sup> IG  
meeting  
(quarterly  
basis)**



# Who

## is involved in the Initiative

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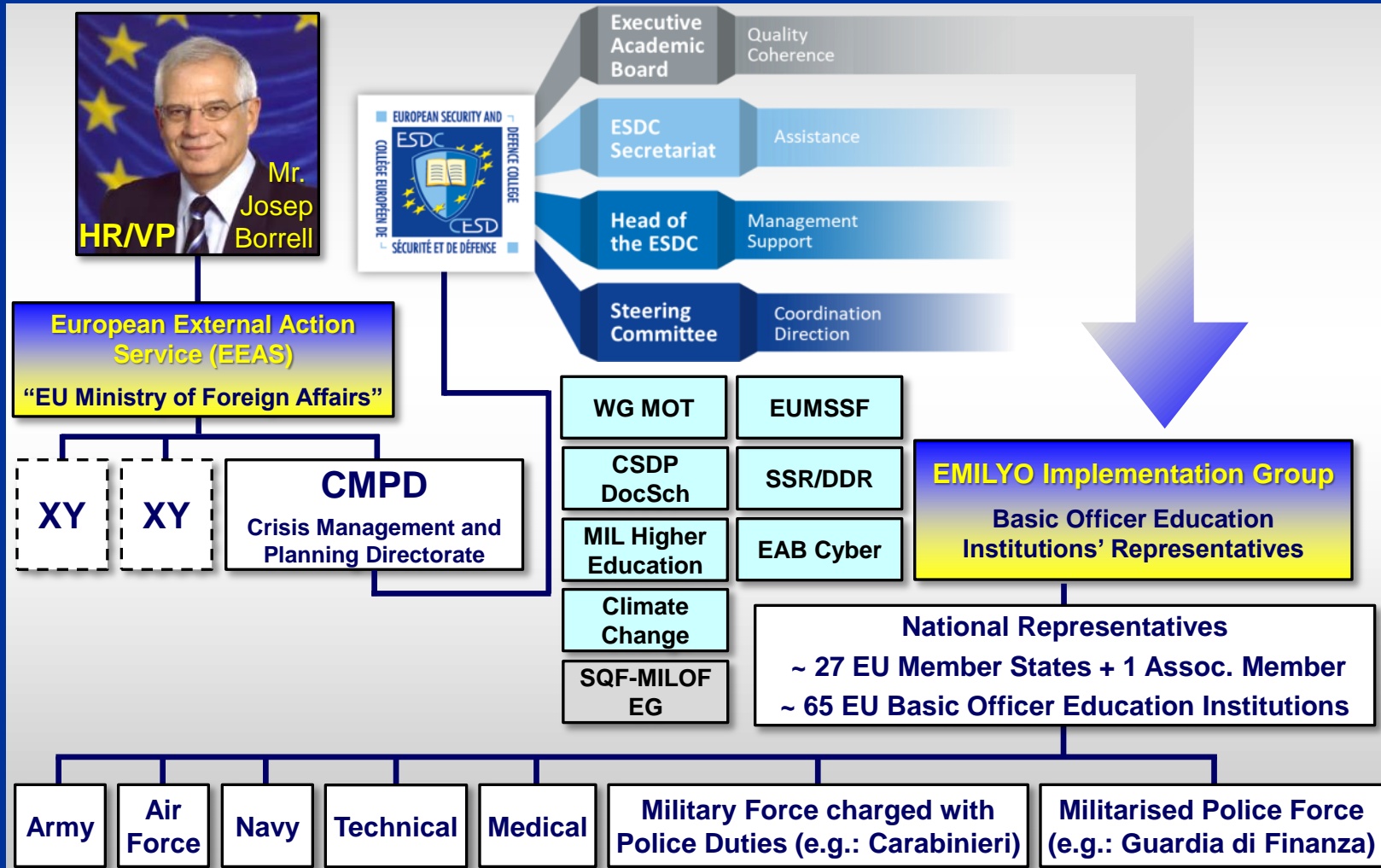
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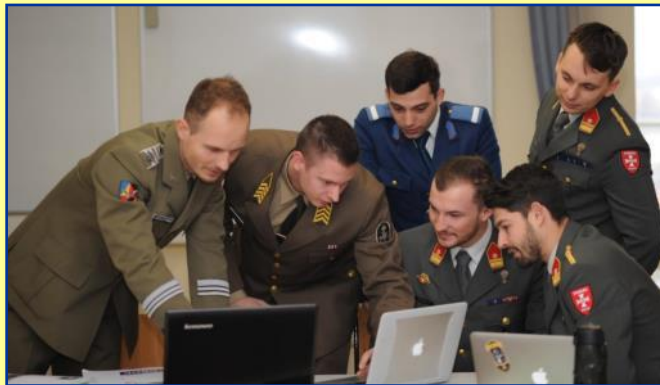
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# Areas of EMILYO Elaborations

The EMILYO (Military Erasmus)  
Implementation Group covers **both**, the ...

**academic part**



**AND**  
**↔**

**non-academic  
(vocational) part**



**of the basic officer education  
of **all** services.**

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# What are we doing?

## Lines of Development – Overview

LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
2	Development of Competences	✓	✗
3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform ( <a href="http://www.emilyo.eu">www.emilyo.eu</a> )	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	International Technical Semester	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		✗
18	Language Education & Training		✗
19	International Logistics Semester		✗
20	Space		✗

# What are we doing?

## Lines of Development – Chairpersons

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No.	LoD Name	Chairperson	BOEI
1	System of Equivalences	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
2	Development of Competences	Capt (N) Assoc. Prof. DIMITROV Nedko, PhD	BG-NVNA
3	Development of e-learning	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
4	Create an IT-Platform	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
5	(Legal) Framework	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
6	Strategic Communication	? Maj TSANAKAS Konstantinos ?	GR-HAFA
7	Financing the Initiative	Col MACHADO Paulo, MSc	PT-PMA
8	Common Modules	Assoc. Prof. KARADIMAS Nikolaos V., PhD	GR-HAA
9	Future Projects	Assoc. Prof. WINCEWICZ-BOSY Marta, PhD	PL-AWL
10	Gender Mainstreaming	Col Assoc. Prof. ATANASOVA-KRASTEVA Nevena, PhD	BG-NDU
11	International Naval Semester	Col Assoc. Prof. POPA Catalin, PhD	RO-RNA
12	International Air Force Semester	Assist. Prof. KARAMELAS Panagiotis, PhD	GR-HAFA
13	International Technical Semester	? LtCol SAVA Alin-Konstantin, PhD ?	RO-MTA
14	Research & Development	Assoc. Prof. TEMPLALEXIS Ioannis, PhD	GR-HAFA
15	International Medical Semester	frozen	
16	EU Military Academy (CJS)	frozen	
17	Int'l Air Defence Semester	Col Assoc. Prof. GHERMAN Laurian, PhD	RO-HCAFA
18	Language Education & Training	Col (GS) Doc. Ing. HOLCNER Vladan, PhD	CZ-UoD
19	International Logistics Semester	Col Eng. GONTARCZYK Mariusz, PhD, MSc	PL-MUT
20	? Space ?	? LtCol (ret.) Assist. Prof. ANTONIOU Vyron, PhD ?	GR-HAA



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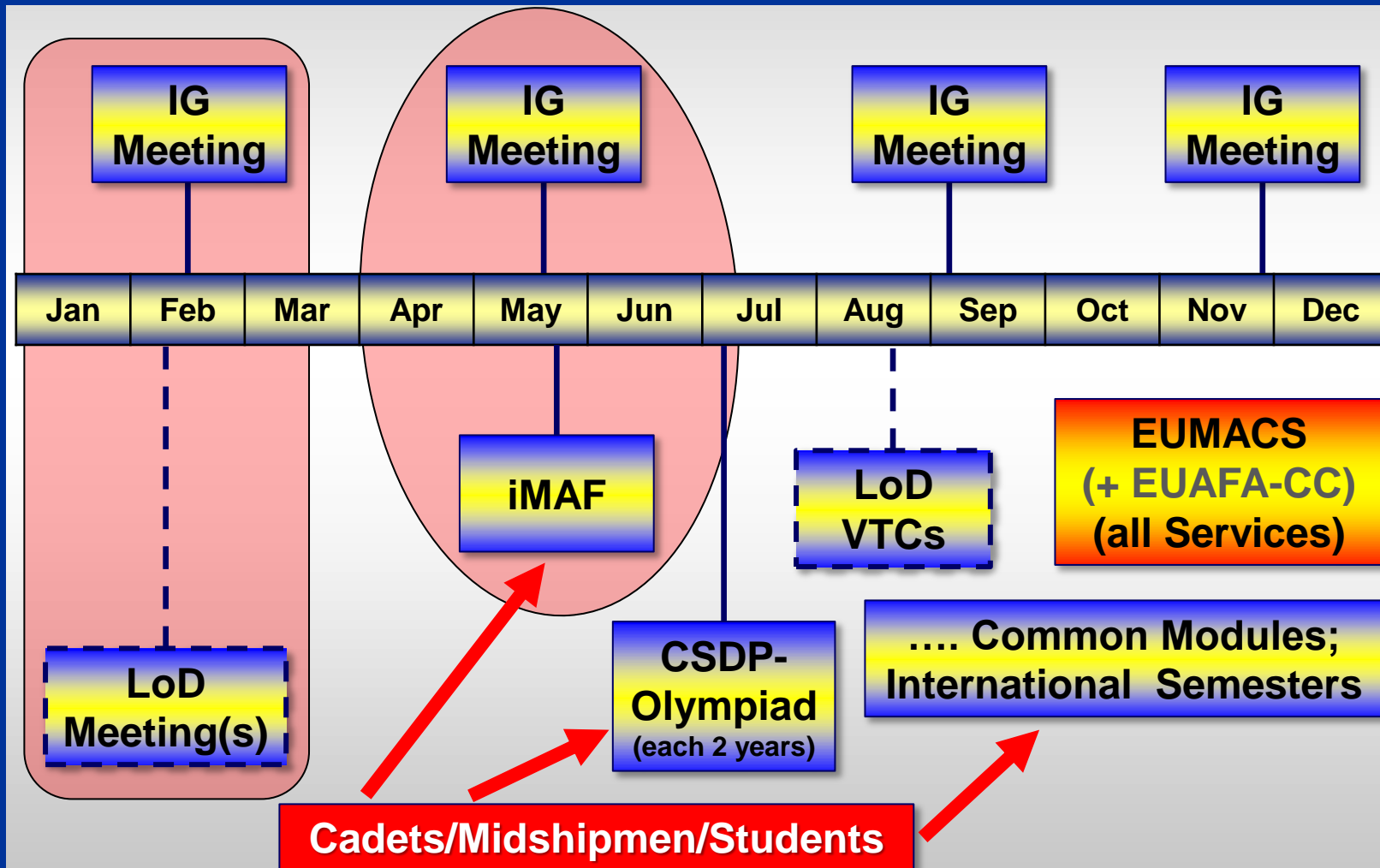
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# What are we doing? Meetings



# What are we doing?

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## Achievements → Lines of Development

### Basic Documents:

- LoD 2 & 8 Council Recommendations on EQF 2017 06
- LoD 8 Common Modules Database 2020 11 17.xls
- 2021 08 28 Common Modules overview

**Erasmus Blended  
Intensive Programme**

**+ ESDC e-learning!**

### All the learning material

- e-books
- e-learning
- ppt-slides
- tests
- etc.

**is already elaborated and can  
be used for free**

2021 02 26 Procedure to receive the SPP material.pdf

2021 02 26 SPP Request Form.doc

CM Basic Military English 2016 12 21.pdf



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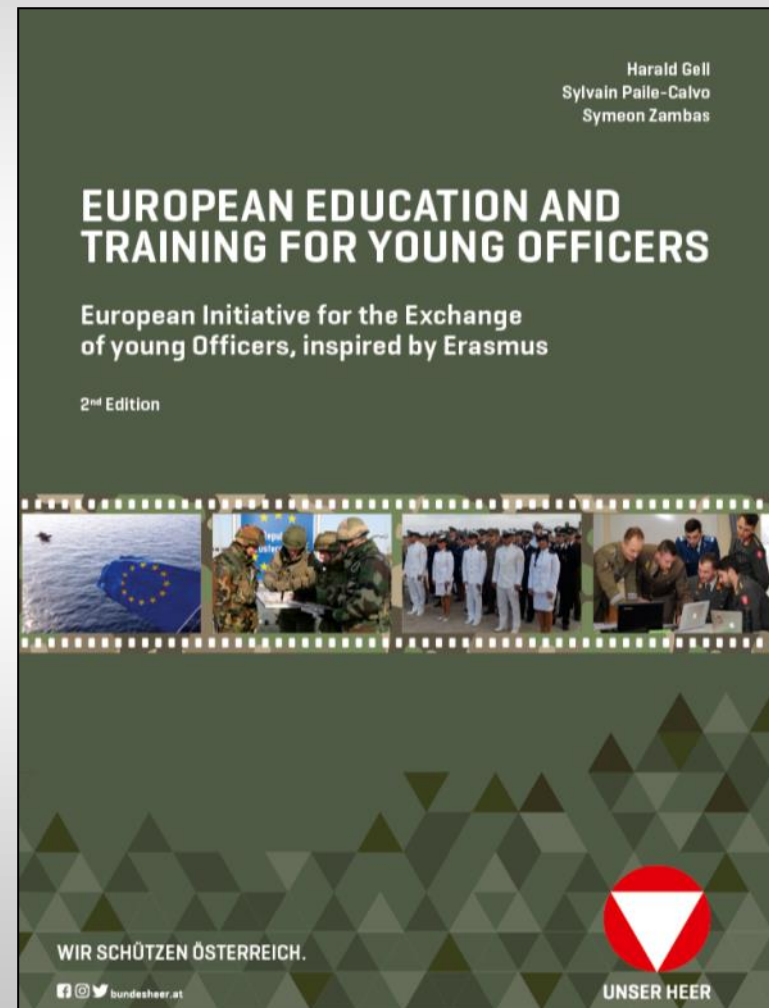
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# What are we doing?

## Achievements → Lines of Development

### Information to / during ....

- EUMC (**your** ChoDs) ← ←
- Defence Policy Directors
- annual letter to Commandants & Superintendents
- EUMACs (**all services**)
- iMAFs (**all services**)
- CSDP Olympiads
- other conferences (e.g.: EUAFA)
- bilateral basis on request
- European Parliament
- **Strategic Communication Plan**
- Facebook / Instagram / LinkedIn
- ... publications → →



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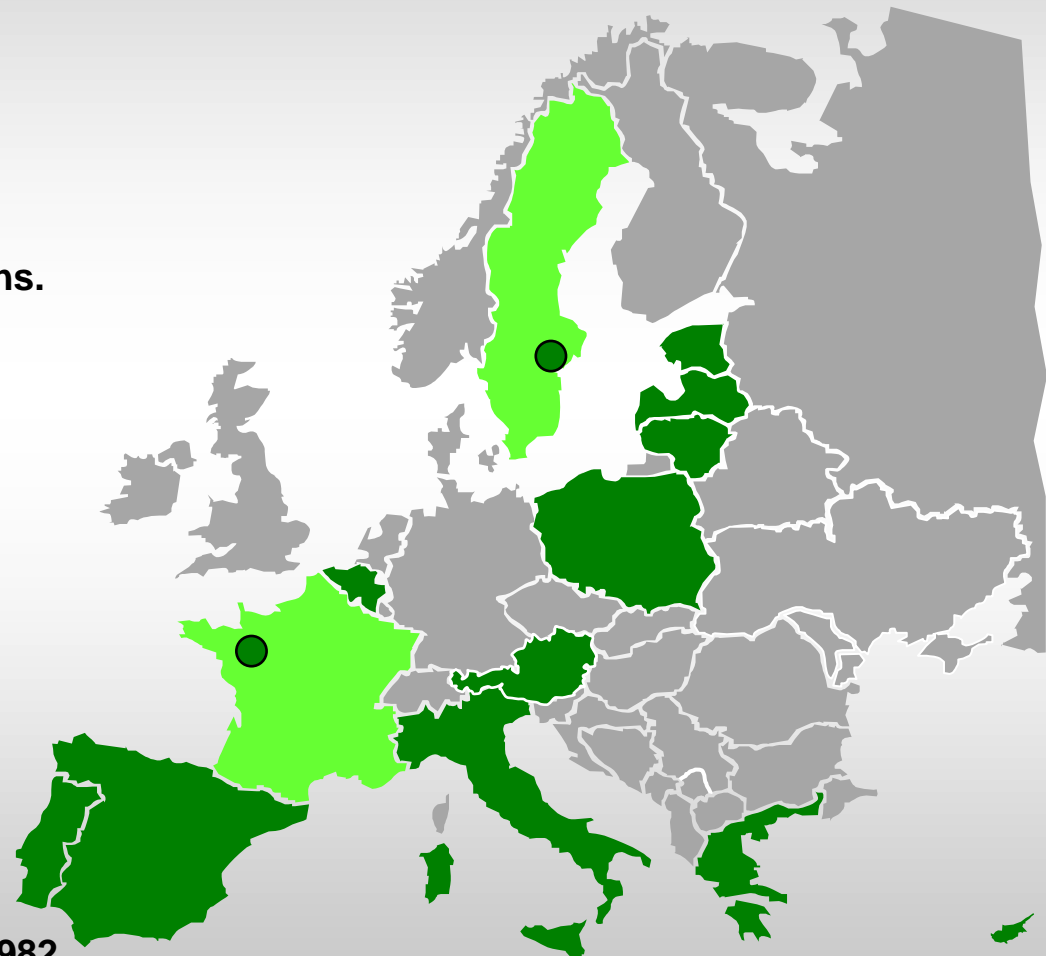
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- = Countries, which already opted-in.
- = bilateral agreement between 2 institutions.



**The document is  
available at:**  
<http://www.emilyo.eu/node/982>

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- **How to finance?**
    - ERASMUS+ exchange rules (cadets, lecturers, staff)
    - ERASMUS+ Strategic Partnership Projects
    - LoD 5 Framework
      - developed by lawyers
      - just 11+2 countries opted in
- 
  

- iMAF 2016
    - book  
(how to use external funds) → →
  - **ESDC co-financing**
  - Institutions' (military) budget



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**emilyo.eu**

The European initiative for the exchange of young officers inspired by Erasmus, often referred to as 'military Erasmus' in the media, is an initiative undertaken by the European Union Member States aimed at developing the exchanges between armed forces of future military officers as well as their teachers and instructors during their initial education and training.

**See the complete Handbook**



**Link**  
<http://www.emilyo.eu/node/996>

**Chair Contact**  
paulomachado@academiamilitar.pt  
Mobil +351965898796

**Handbook 2022 Financing the Initiative**

Colonel Paulo Machado

**Financing the Initiative**

Participation in initiatives is not regulated through a fully standardized mechanism. In terms of funding, however, it will be possible to take as an example some sources of funding that could be used to adequately finance participation, increasing activities between institutions and contributing to the creation of an increasingly common training. Funding sources may be internal to the institution, or external, through the support of entities outside the institution.

**Sources of Financing**  
Various Funding Possibilities to support the International Activities

**Most used Funding Sources of Financing**

- 01 ERASMUS Program
- 02 Institutions Own Funds
- 03 Funds from ESDC
- 04 Scholarships

**GOALS**

- 01 Understand the various sources of funding that may support participation in the different activities of the IY/ESDC
- 02 Recognize possibilities, advantages and disadvantages in using different sources of financing
- 03 Analyze the most appropriate funding sources for participation in the various activities
- 04 Assess success factors and lessons learned from successful engagements funded by innovative schemes
- 05 Share knowledge about possibilities for participation and innovative funding schemes that are relevant to increasing participation
- 06 Share practical experiences with IS members and support others in overcoming different barriers
- 07 Publicize other forms of funding for participation in activities

European Initiative for the Exchange of Young Officers Inspired by Erasmus



**Handbook 2022 Financing the Initiative**

DECEMBER 2022

EMILYO  
LOD7

Colonel Paulo Machado





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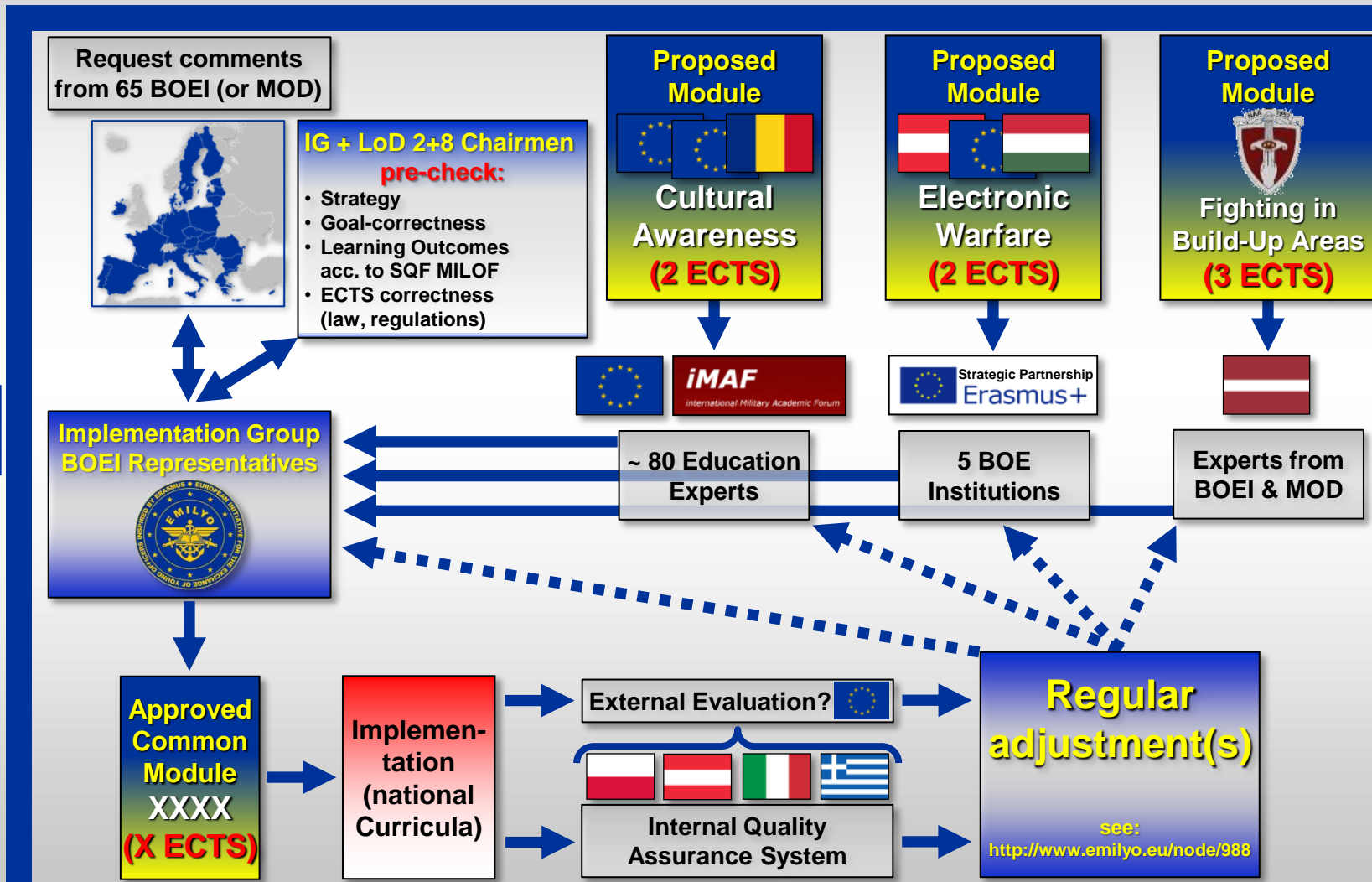
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# Common Module

## What is it?



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Common Module	ECTS
Advanced Technologies in Borders Surveillance	2
Aviation English for ICAO LPR	3
Aviation English P1	3
Aviation English P2	3
Basic Military English	2
Battle Physical, Mental and Survival Training	3
Biosafety and Bioterrorism	2
Budget & Finance in EU Defence	2
Close Quarter Battle	3
Common Operating Environment	3
<b>Common Security and Defence Policy</b>	<b>2</b>
Comprehensive Approach	4
CMO/PSO (4 Sub-Modules [A, B, C, D])	12
Crisis Management (Military Leadership) – <b>IMLA</b>	2
Crises Management Operations (CMO)	3
Cross Cultural Communication	2
CSDP-Olympiad	2
Cultural Awareness	2
Cyber Security	2
Defence and Security Economics	4
Digital Leadership	3
Electronic Warfare	2
English for Aircraft Maintenance SET P1	3
English for Aircraft Maintenance SET P2	3
English for Aircraft Maintenance SET P3	3
English for Aviation Security Personnel	3
Fighting In Built Up Area	3
Gender Perspectives in Security and Defence	2
How to meet the Media	2

Common Module	ECTS
<b>IMINT-GEOINT Analysis Course</b>	<b>2</b>
Individual Personal Development and Meta-Communication	2
Interoperability	6
Irregular Warfare	3
Law of Armed Conflict	2
Leadership & Agility in Complex Environments	2
Leadership in Communication – <b>IMLA</b>	2
Leadership, Motivation and Influence – <b>IMLA</b>	2
Maritime Leadership	2
Maritime Security	2
Military Ethics (A)	2
Military Ethics (B)	2
Military Instructor Training	3
Military Leadership (A)	2
Military Leadership (B)	2
Military Leadership (C)	4
Military Strategy and Security in the Baltic Sea Region	3
Senior Cadets' Seminar on Leadership	1.5
Small Unit Tactics	4
Social Engineering Protection	2
Space Applications for Security and Defence	2
Stress Management – <b>IMLA</b>	2
Troop Leading Procedures	1
Technologies in Cyber Security	2
Unmanned Aerial Systems	2
Winter Warfare Basic Module	2
<b>(NCN/Intern) Aerospace Technology (PL / MUT)</b>	<b>(8)</b>
<b>(NCM/Intern) Armament and Missile Technology (PL / MUT)</b>	<b>(8)</b>
<b>Total: 55</b>	<b>146.5</b>

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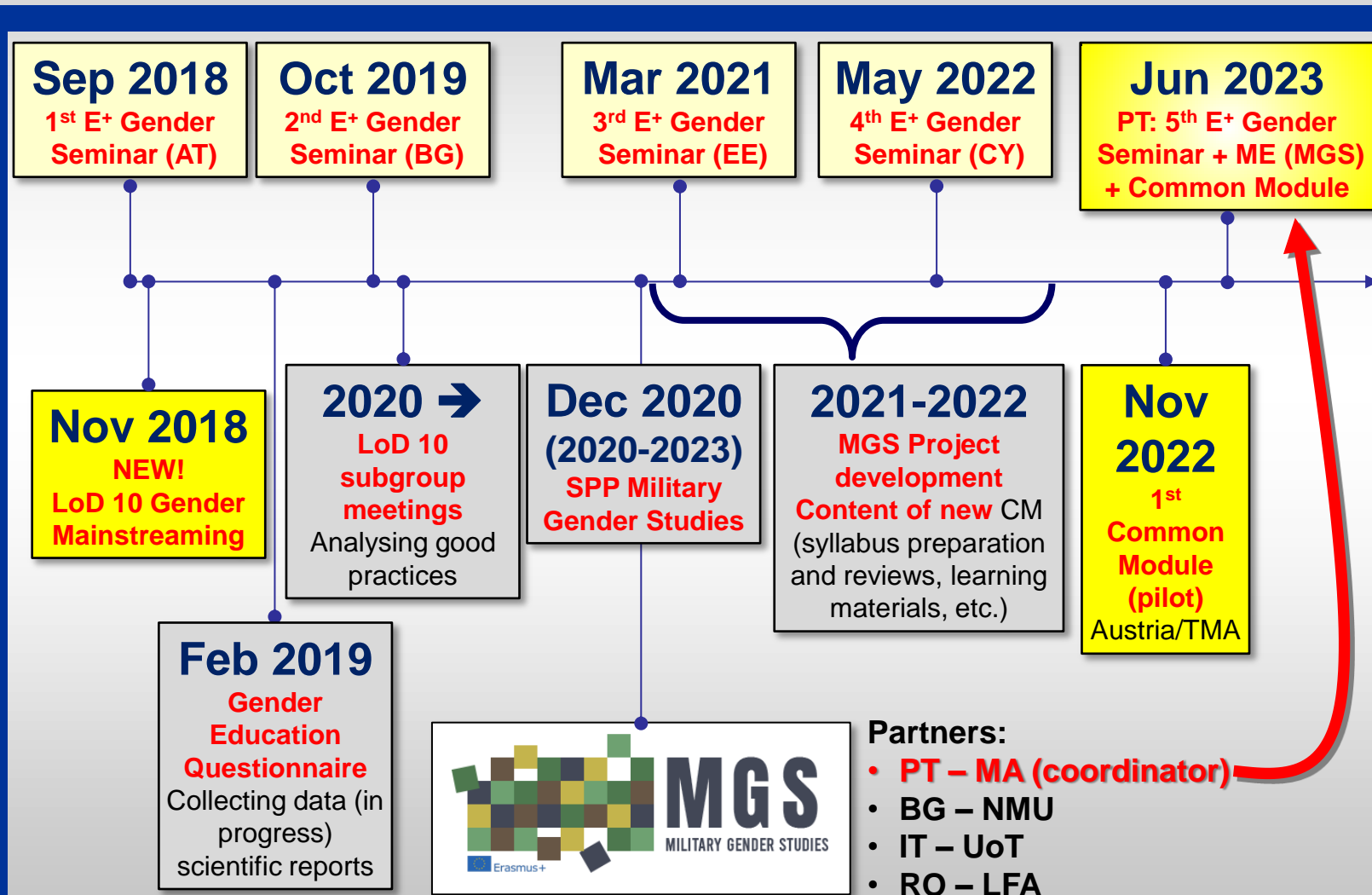
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# What are we doing?

## Achievements → Lines of Development

### Deadlines (updated Dec 2022):

- **February 2023** – syllabuses approval, working group development, start of course development
- **March 2023** – project submission for INS
- **September 2023** – course content development
- **October 2023** – submit the final modules offer for each partner

### SPP Partners → ongoing process

- **RO – RNA (coordinator)**
- **BG – BNA**
- **GR – HNA**
- **IT – ITNA**
- **PL – PNA**

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- **Naval Leadership** – Polish Naval Academy (Hellenic Naval Academy)
- **Power Plants** – Italian Naval Academy (Romanian Naval Academy)
- **Computer Network** – Polish Naval Academy (Romanian Naval Academy)
- **Naval Electronics** – Hellenic Naval Academy (Italian Naval Academy)
- **Naval Sensors** – Italian Naval Academy (Hellenic Naval Academy)
- **Maritime Security** – Bulgarian Naval Academy (Polish Naval Academy)
- **Naval Cyber Threats** – Bulgarian Naval Academy (Italian Naval Academy)
- **Oceanography** – Romanian Naval Academy
- **Naval Architecture** – Romanian Naval Academy
- **Naval Communication** – Hellenic Naval Academy/ Romanian Naval Academy
- **Common Security and Defence Policy**



# What are we doing?

## Achievements → Lines of Development

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LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
2	Development of Competences	✓	✗
3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform ( <a href="http://www.emilyo.eu">www.emilyo.eu</a> )	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	International Technical Semester	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		✗
18	Language Education & Training		✗
19	International Logistics Semester		✗
20	Space		✗

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**Sintra  
Portugal  
20 September 2022**



2022	2023	2024
GR – HAFA	GR – HAFA	GR – HAFA
PT – PTAF	PT – PTAF	PT – PTAF
RO – HCAFA	RO – HCAFA	RO – HCAFA
	PL – PAFU	PL – PAFU
		BG – BAFA
		?

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# What are we doing?

## Achievements → Lines of Development

Module name	ECTS	Responsibility
<b>Cyber Warfare</b>	2	HAFA
<b>Military Ethics</b>	2	HAFA
<b>Common Security &amp; Defence Policy</b>	2	HAFA
<b>Space Applications for Security and Defence</b>	2	HAFA
<b>Aviation Meteorology</b>	2	AFAHC
<b>Flight &amp; Ground Safety</b>	2	PTAFA
<b>Aviation English</b>	4	AFAHC
<b>Aerial Navigation</b>	2	AFAHC
<b>Avionics Systems</b>	4	PTAFA
<b>Propulsion Systems</b>	2	PTAFA
<b>Total</b>	<b>24</b>	
<b>National Requirements</b>	6	
<b>6 new common modules (process of “common” open)</b>		

# What are we doing?

## Achievements → Lines of Development

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LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
2	Development of Competences	✓	✗
3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform ( <a href="http://www.emilyo.eu">www.emilyo.eu</a> )	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	International Technical Semester	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		✗
18	Language Education & Training		✗
19	International Logistics Semester		✗
20	Space		✗



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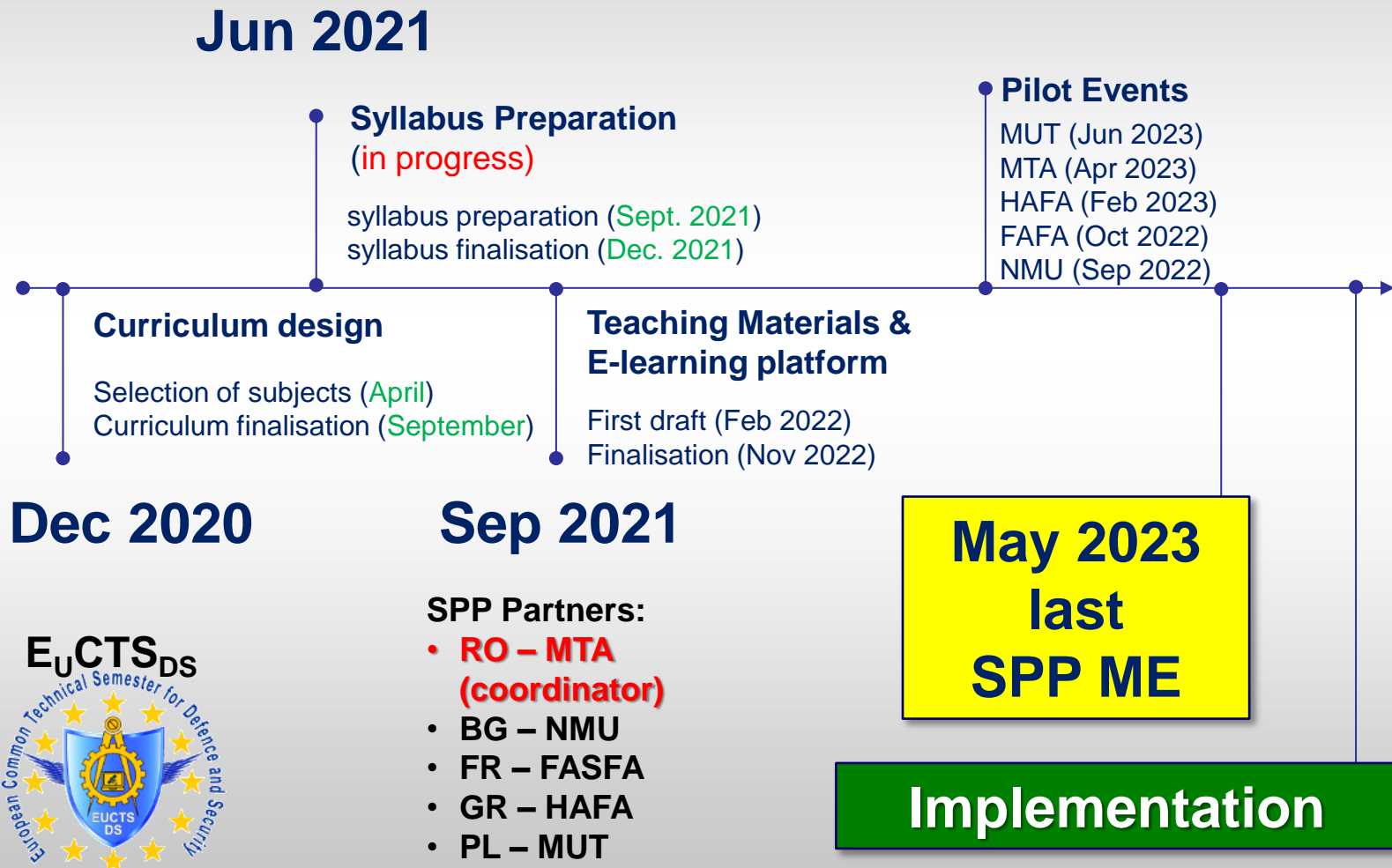
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Module name	ECTS	Responsibility
Applied Informatics	3	MTA
Applied Automation for Eng. Systems	3	
Integrated Weapon Systems	3	FASFA
CSDP for Technical Systems	3	
Computer Networks	3	NMU
Programming Languages	3	
Signal Processing	3	
Microcontrollers	3	
Propulsion Systems	3	MUT
Dynamic of Flight	3	
Mechanics and Material Science	3	
CAD and Numerical Analysis	3	
Interdisciplinary Scientific Project	6	HAFA
<b>Total</b>	<b>42</b>	
<b>13 new common modules</b>		

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LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
2	Development of Competences	✓	✗
3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform ( <a href="http://www.emilyo.eu">www.emilyo.eu</a> )	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	International Technical Semester	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		✗
18	Language Education & Training		✗
19	International Logistics Semester		✗
20	Space		✗

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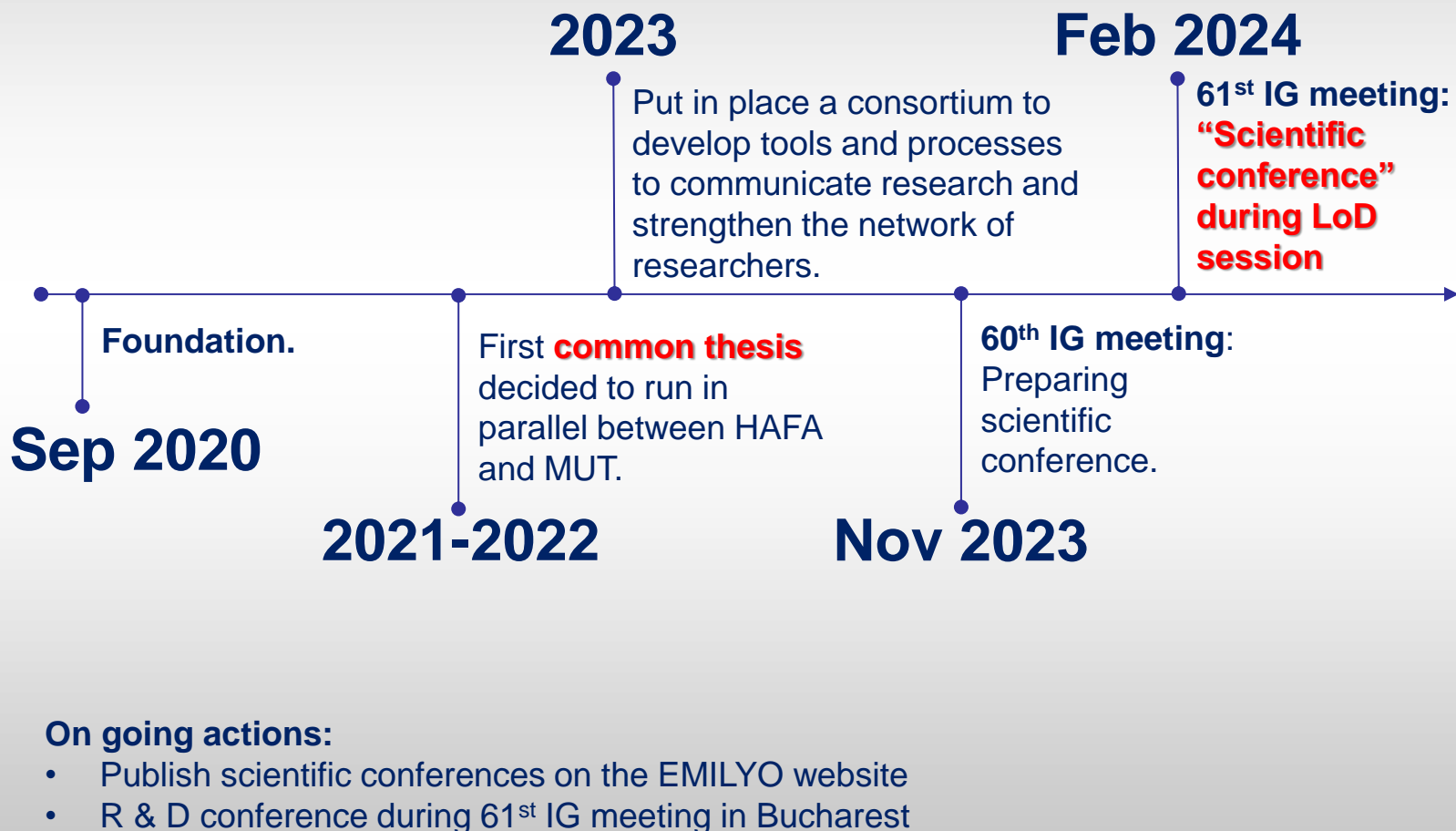
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# What are we doing?

## Achievements → Lines of Development



# What are we doing?

## Meetings/Projects dedicated to the Initiative (LoDs)

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# What are we doing?

## Meetings/Projects dedicated to the Initiative (iMAF)

2023: Greece

# Who

## is a Member of iMAF?

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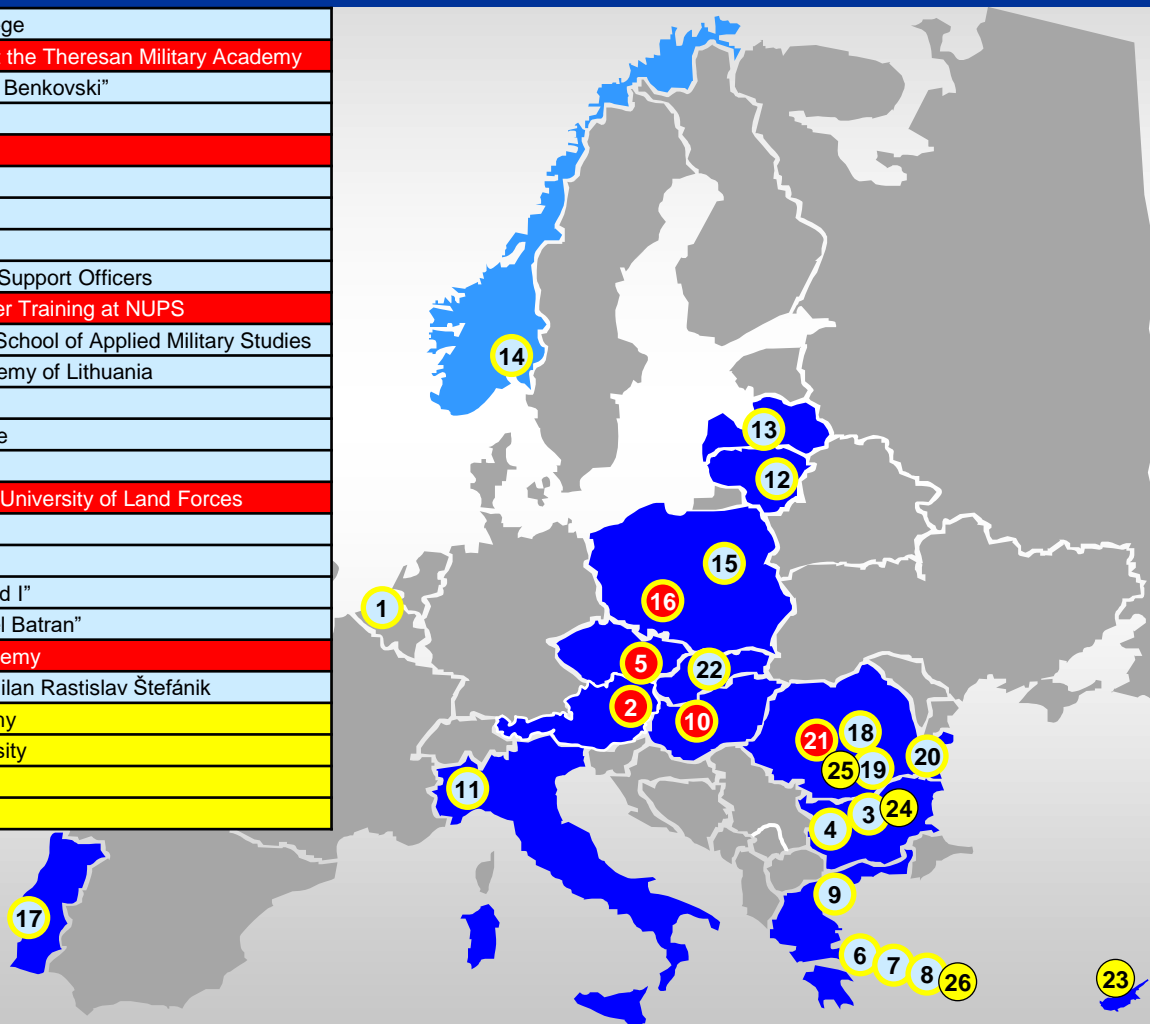
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1	EU	European Security and Defence College
2	AT	Institute for Basic Officer Education at the Theresan Military Academy
3	BG	Bulgarian Air Force Academy "Georgi Benkovski"
4	BG	Rakovski National Defence College
5	CZ	University of Defence
6	GR	Hellenic Air Force Academy
7	GR	Hellenic Army Academy
8	GR	Hellenic Naval Academy
9	GR	Hellenic Military Academy of Combat Support Officers
10	HU	Faculty of Military Sciences and Officer Training at NUPS
11	IT	Education & Training Command and School of Applied Military Studies
12	LT	General Jonas Zemaitis Military Academy of Lithuania
13	LV	National Defence Academy of Latvia
14	NO	Norwegian Defence University College
15	PL	Military University of Technology
16	PL	General Tadeusz Kosciuszko Military University of Land Forces
17	PT	Military Academy
18	RO	"Henri Coandă" Air Force Academy
19	RO	Military Technical Academy "Ferdinand I"
20	RO	Romanian Naval Academy "Mircea cel Batran"
21	RO	"Nicolae Balcescu" Land Forces Academy
22	SK	Armed Forces Academy of General Milan Rastislav Štefánik
23	CY	Cyprus Security and Defence Academy
24	BG	"Vasil Levski" National Military University
25	RO	"Carol I" National Defence University
26	GR	Hellenic Military Nursing Academy



# Who

is a Member of iMAF?

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1	EU	European Security and Defence College
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4	BG	Rakovski National Defence College
5	CZ	University of Defence
6	GR	Hellenic Air Force Academy
7	GR	Hellenic Army Academy
8	GR	Hellenic Naval Academy
9	GR	Hellenic Military Academy of Combat Support Officers
10	HU	Faculty of Military Sciences and Officer Training at MPPS
11	IT	Education & Training Command and School of Applied Military Sciences
12	LT	General Jonas Zemaitis Military Academy of Lithuania
13	LV	National Defence Academy of Latvia
14	NO	Norwegian Defence University College
15	PL	Military University of Poland
16	PT	General António de Spínola Military Academy of Land Forces
17	PT	Military Academy of Portugal
18	RO	Nicolae Balcescu Land Forces Academy
19	RO	Military Academy "Ferdinand I"
20	RO	Romanian Naval Academy "Mircea cel Bătrân"
21	RO	Nicolae Balcescu Land Forces Academy
22	SK	Armed Forces Academy of the Slovak Republic "Gen. Milan Rastislav Štefánik"
23	CY	Cyprus Security and Defence Academy
24	BG	"Vasil Levski" National Military University
25	RO	"Carol I" National Defence University
26	GR	Hellenic Military Nursing Academy

**All EU institutions +  
NO + partners  
WELCOME!**



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# What are we doing?

## Meetings dedicated to the Initiative (EUMACS)



# All Services!

Last EUMACS:  
**08-10 November 2023 at the  
Spanish Air & Space Force Academy in San Javier**

# Cui bono?

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**Why  
we conduct this stupid  
exchanges ???**

Source: <http://debeste.de/16253/Sch-leraustausch> ; re-shaped by Col Gell



# Cui bono?

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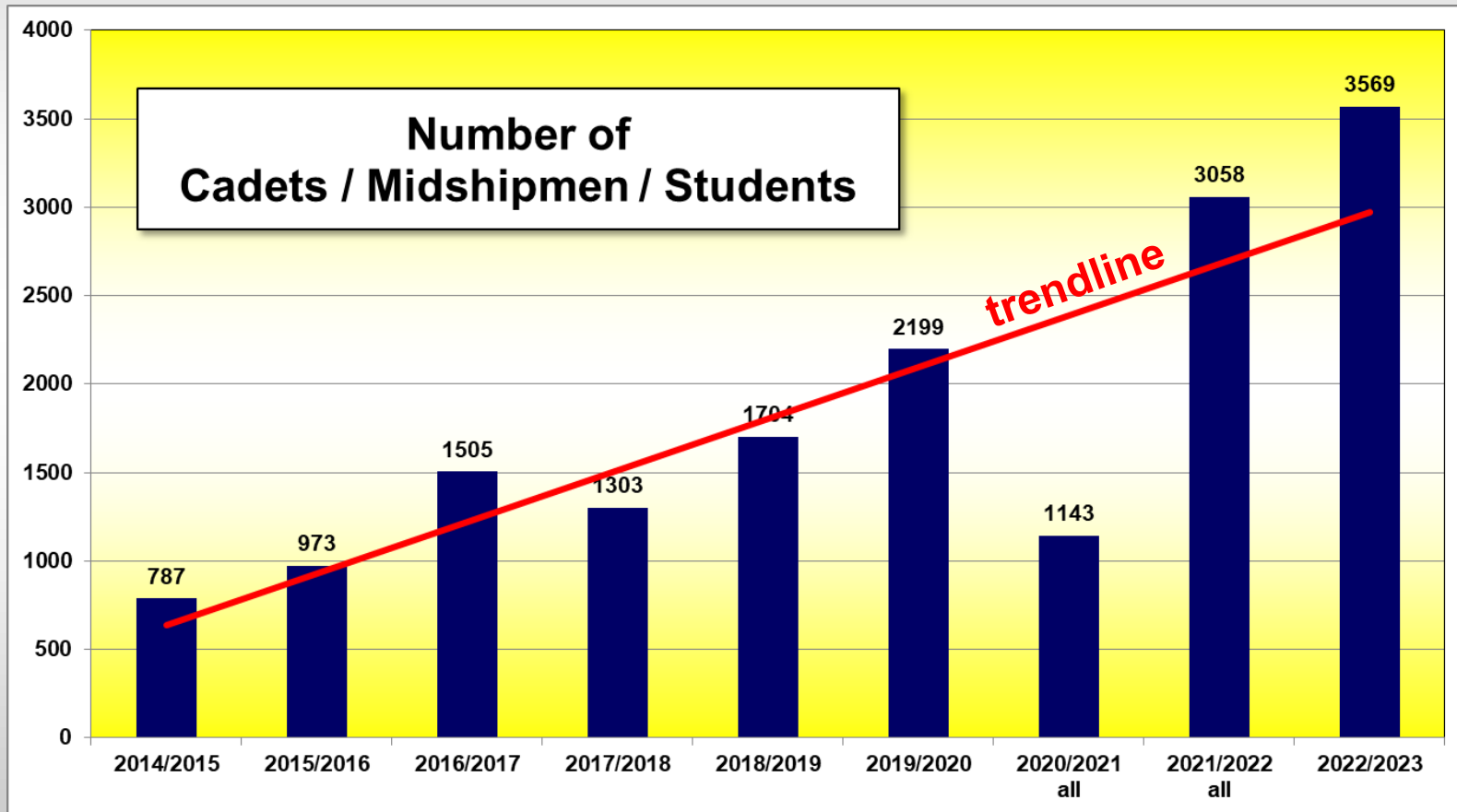
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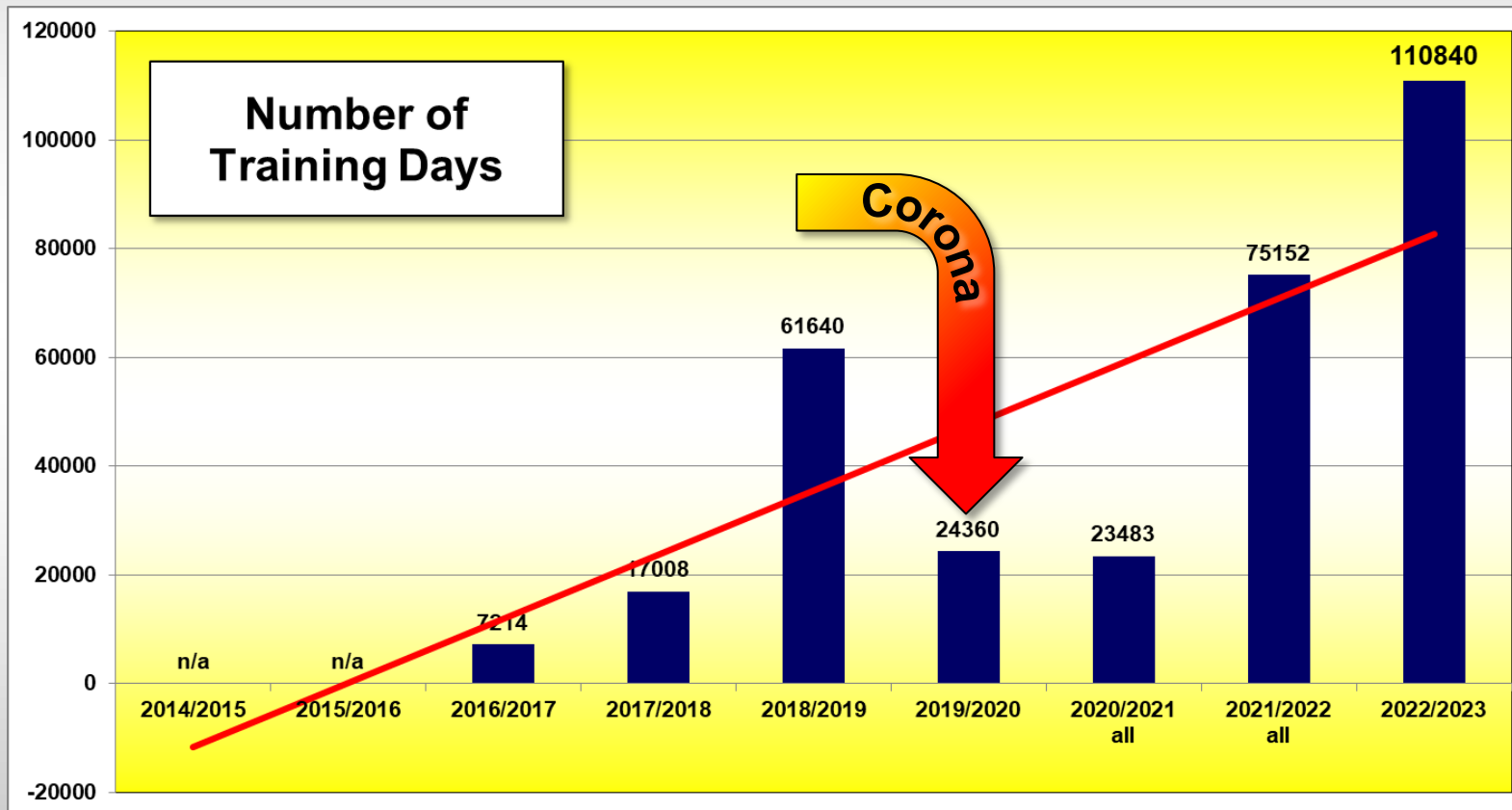
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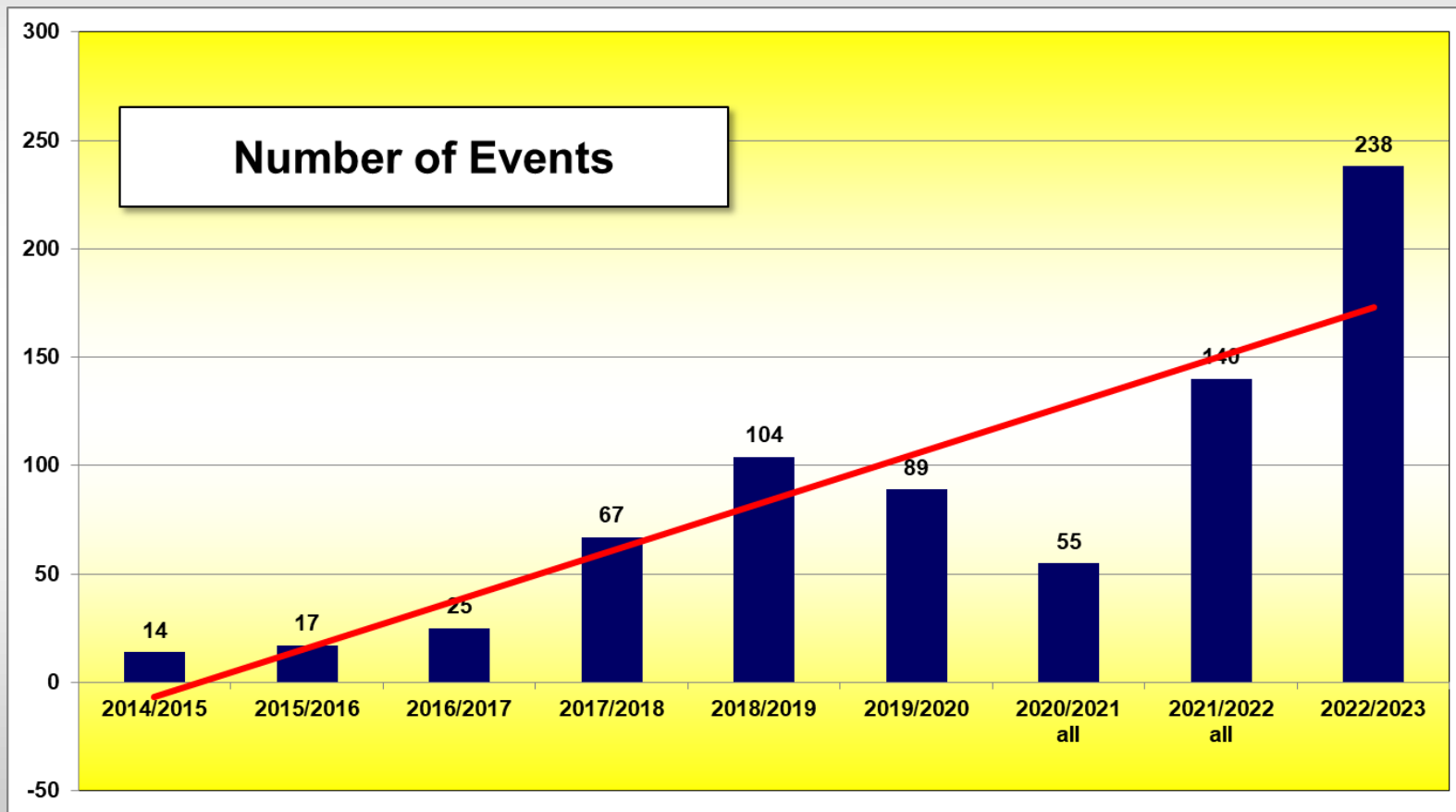
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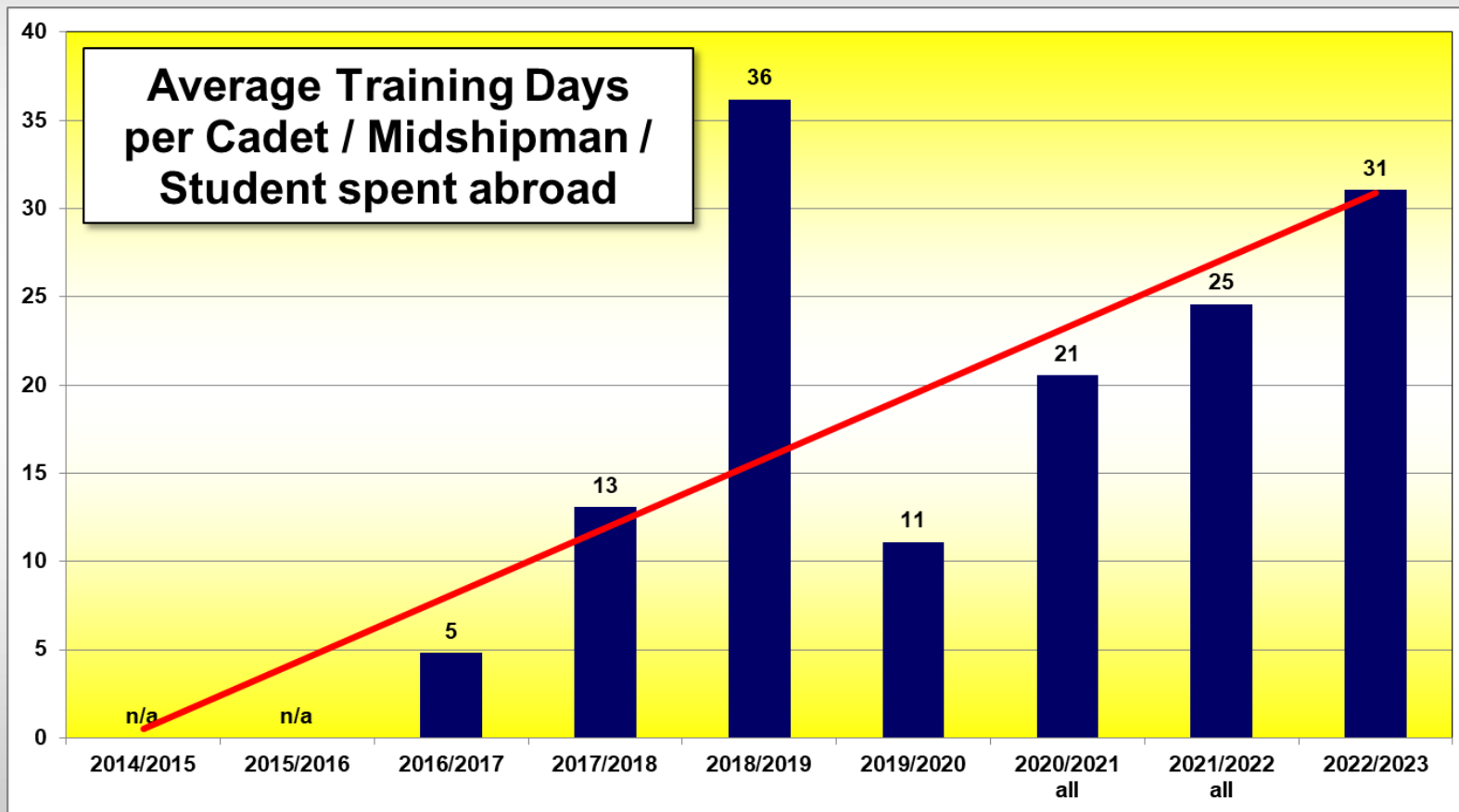
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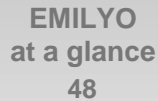
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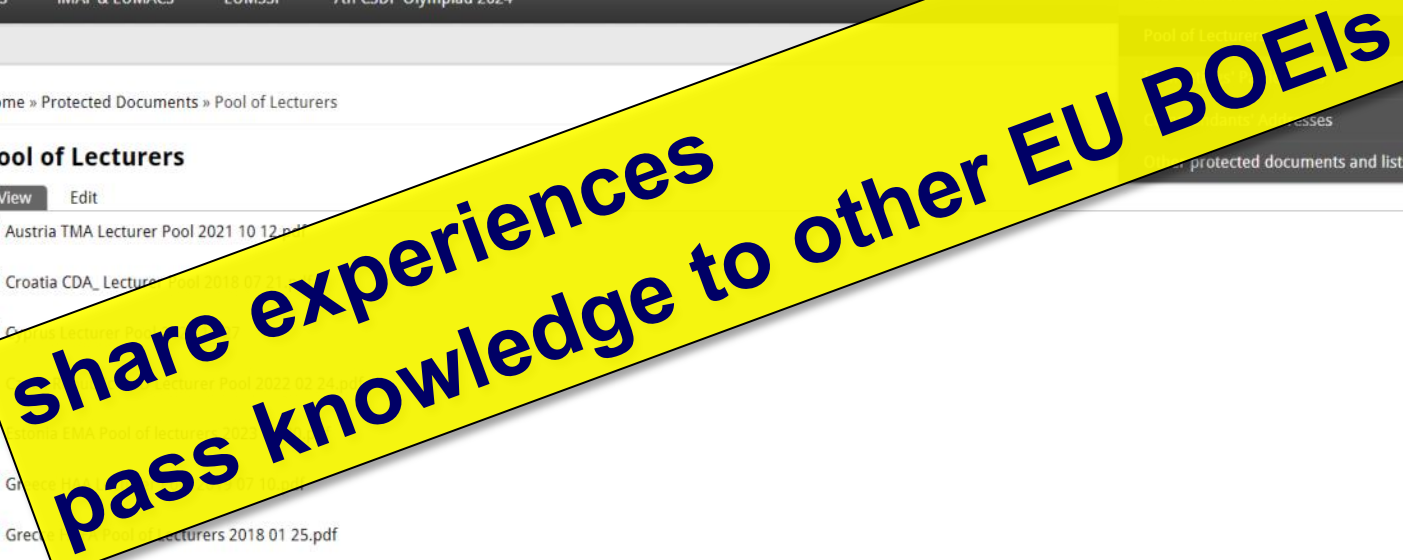
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# Cui bono?

## Lecturers'/Instructors'/Educators' Exchanges

- Available on PW-protected area on [www.emilyo.eu](http://www.emilyo.eu)



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# Conclusion

**Based on a huge scientific Research (Habilitation)**

## The European Initiative

with its international activities

**increases students'**

**(Officer Cadets' / future leaders')**

**skills & competencies**

**(special knowledge, personal development,  
metabolism, self-confidence ...)**

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# Future Intent

## ESDC Annual Report 2022-2023

- **Ensure** that **all Basic Officer Education Institutions** of all Member States **are involved** in the European Initiative for the exchange of young officers inspired by Erasmus.
- Review and **update** the existing Common Modules according to the **SQF-MILOF** guidelines and according to priorities and create new modules based on the most current requirements.
- **Every** Basic Officer Education Institution should integrate **at least one common module** into its curriculum.
- **Implementation** of the European Common **Technical Semester** on Defence and Security (EuCTSDS ) and launch of **new projects** for international semesters in the fields of **Air Defence, Logistics, and Navy**.
- **Reorganisation** of the Implementation Group in accordance with the **new Vice Chairs** in order to maintain and ensure quality.

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# Future Intent

## EUMACS 2022 Proposals

Commandants' / Superintendents' requests in October 2022	Status
<b>Train the Trainers</b> in English (new LoD).	
<b>New Common Module</b> on information awareness.	
<b>Identification of and collaboration with potential NATO research projects.</b>	

### Sources:

[https://www.pinterest.de/pin/803048177291560920/?amp\\_client\\_id=CLIENT\\_ID%28\\_%29&mweb\\_unauth\\_id=%7B%7Bdefault.session%7D%7D&url=https%3A%2F%2Fwww.pinterest.de%2Famp%2Fpin%2F803048177291560920%2F&open\\_share=t](https://www.pinterest.de/pin/803048177291560920/?amp_client_id=CLIENT_ID%28_%29&mweb_unauth_id=%7B%7Bdefault.session%7D%7D&url=https%3A%2F%2Fwww.pinterest.de%2Famp%2Fpin%2F803048177291560920%2F&open_share=t). [1-11-23].  
[https://www.123rf.com/photo\\_13097340\\_two-different-directions.html](https://www.123rf.com/photo_13097340_two-different-directions.html). [1-11-23].

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# Future Intent

## EUMACS 2023 Proposals

Commandants' / Superintendents' requests in November 2023	Status
<p><b>New Line of Development 20 "Space".</b></p>	

Source: <https://www.pvssd.org/under-construction/l>. [21-1-24].



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# Future Intent

## For the Implementation Group (IG)

- Implementation duties of **Vice IG Chairs**.
- **Reorganisation** of the IG to assure high quality outcomes.
- Creation of new **LoD(s)**.

# Further Information

[www.emilyo.eu](http://www.emilyo.eu)

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## Mobility Offers and Multiplier Events 2024

- 1) If a Basic Officer Education Institution would like to place a mobility offer on this page – please send the details to one of the Content Managers.
- 2) **Multiplier Events & Meetings** are marked with *italic* letters and **red colour**.
- 3) **Scientific Conferences** with a link to Basic Officer Education are marked with **green colour**.
- 4) Do not forget to register the stay via your national military diplomatic chain of command!
- 5) The dates do not include travel days – just the residential phase.

Date	Country	Institution	Event-Name	Registration Deadline	Languages E=English F=French	ECTS	POC/Web-Page
13 Feb - 14 Feb	RO	"Carol I" National Defence University	<i>61<sup>st</sup> Meeting of the Implementation Group (2 full days)</i> <i>Presentation (as of 15 Dec)</i> <i>Invitation (as of 08 Jan)</i> <i>Agenda</i> <i>Admin Information</i> <i>Reservation form Hotel Mercure</i> <i>Reservation Form Hotel Europa</i> <i>Registration</i>	15 Jan 2024	E	-	<i>Mrs. DUMITRU Ana-Maria</i> <i>programecomunitare@adlunap.ro</i>  <i>Maj CHRISTOFOROU Christoforos</i> <i>christoforos.christoforou@eeas.europa.eu</i>
16 Feb - 17 Feb	PL	Military University of Technology	Half Commando Marathon Invitation Administration Rules & Regulations Application Form (Word)	19 Jan 2024	E	according to LoD-1 paper	Capt JAŚKIEWICZ Paweł, MA pawel.jaskiewicz@wat.edu.pl  Col GONTARCZYK Mariusz, PhD mariusz.gontarczyk@wat.edu.pl



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- **We act according to the decision of all (your) Ministers of Defence.**
- **We use – whenever possible – external funds.**
- **We promote a European Security and Defence Culture.**
- **We depend on **YOUR** support.**



EMILYO  
at a glance

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**thank YOU  
for YOUR  
attention!**

